```
                    UNITED STATES
            SECURITIES AND EXCHANGE COMMISSION
                        WASHINGTON, D.C. 20549
                    FORM 10-Q
        QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d)
            OF THE SECURITIES EXCHANGE ACT OF 1934
For Quarter Ended September 30, 1995
                                    Commission File Number 0-13611
                                    SPARTAN MOTORS, INC.
            (Exact name of registrant as specified in its charter)
                Michigan
                                38-2078923
        (State of incorporation)
1000 Reynolds Road, Charlotte, Michigan
    48813
(Address of principal executive offices)
(Zip Code)
Registrant's telephone number, including area code (517) 543-6400
NONE
Former name, former address and former fiscal year, if changed since last report.
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or \(15(d)\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
YES X NO
``` \(\qquad\)
```

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
Common shares outstanding at November 6, $199512,710,872$
2
SPARTAN MOTORS, INC.
INDEX TO QUARTERLY REPORT ON FORM 10-Q QUARTER ENDED SEPTEMBER 30, 1995

```
Part I. Financial Information
```

Part I. Financial Information
Consolidated Balance Sheets - September 30, 1995
Consolidated Balance Sheets - September 30, 1995
(Unaudited) and December 31, 1994
(Unaudited) and December 31, 1994
Consolidated Statements of Net Earnings -
Consolidated Statements of Net Earnings -
Three Months Ended September 30, 1995 and 1994
Three Months Ended September 30, 1995 and 1994
(Unaudited)
(Unaudited)

Consolidated Statements of Cash Flows -

Nine Months Ended September 30, 1995 and 1994
(Unaudited)
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Signatures

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

SPARTAN MOTORS, INC. CONSOLIDATED BALANCE SHEETS

September 30, 1995
----------------1
(Unaudited)
ASSETS

CURRENT ASSETS:

Cash and cash equivalents
Investment securities
Accounts receivable, less allowance
for doubtful accounts of $\$ 720,000$
in 1995 and $\$ 540,000$ in 1994
Inventories
Deferred tax benefit
Federal taxes receivable
Other current assets

TOTAL CURRENT ASSETS
PROPERTY, PLANT, AND EQUIPMENT,
net of accumulated depreciation
of $\$ 5,737,376$ and $\$ 4,732,590$ in
1995 and 1994, respectively
DEFERRED TAX BENEFIT
OTHER ASSETS

TOTAL
\$ $\quad 789,428$ 9,178,516

19,905,820
23,316,271
23,444,234
1,450,000
1,446,781
$\begin{array}{r}1,661,639 \\ \hline-------1\end{array}$
65,543,411
61,513,468

12,633,832
12,886,838
994,000
751,000
1,568,714
\$ 76,710,014
-2,710,014
\$ 2,930,270
11,294,216

28, 605,115
1,204,445
537,389
$1,292,755$

$$
1,885,720
$$


\$ 81,066,969

$$
\text { September 30, } 1995
$$

(Unaudited)
LIABILITIES AND STOCKHOLDERS' EQUITY
CURRENT LIABILITIES:

| Accounts payable | \$ 5,458,628 | \$ 7,143, 728 |
| :---: | :---: | :---: |
| Other current liabilities and accrued expenses | 983,093 | 1,164,794 |
| Accrued warranty expense | 1,578,126 | 1,856,358 |
| Accrued customer rebates | 953,934 | 952,742 |
| Accrued compensation and related taxes | 1,749,618 | 1,689,966 |
| Current portion of long-term debt | 420,000 | 420,000 |
| total current liabilities | 11,143,399 | 13,227,588 |
| M DEBT, less current portion | 5,869,790 | 6,211,357 |

LONG-TERM DEBT, less current portion
5,869,790
6,211,357
COMMITMENTS AND CONTINGENT LIABILITIES
STOCKHOLDERS' EQUITY:
Common stock, no par value;
authorized $23,900,000$ shares,
issued $12,710,872$ shares in 1995
and $13,060,872$ shares in 1994
22,131,928
Retained earnings
Valuation Allowance (for unrealized losses on
40,086,365
41,324,916
investments)
Cumulative translation adjustment

TOTAL STOCKHOLDERS' EQUITY
(1,928, 218
$(370,715)$
$(1,458,105)$
61,628,024
\$81,066,969

## See notes to consolidated financial statements.

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SPARTAN MOTORS, INC.
CONSOLIDATED STATEMENTS OF NET EARNINGS (UNAUDITED)

```
REVENUES:
    Net sales
    Other income
```

COSTS AND EXPENSES:
Costs of products sold
Research and development
Selling, general and administrative
Interest



|  | Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 1995 |  | 1994 |
|  |  |  |  |
| CASH flows from operating activities: |  |  |  |
| Net earnings | \$ | 2,190,336 | \$ 9,740,428 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization |  | 1,342,542 | 1,306,727 |
| Minority interest in loss of consolidated subsidiary |  |  | $(264,528)$ |
| Gain on sales of assets |  | $(97,718)$ | $(12,516)$ |
| Decrease (increase) in: |  |  |  |
| Accounts receivable |  | 3,663,210 | $(6,722,383)$ |
| Inventories |  | $(5,524,894)$ | $(5,367,597)$ |
| Deferred tax benefit |  | 12,000 | $(191,000)$ |
| Federal taxes receivable |  | 909,392 |  |
| Other current assets |  | 387,698 | $(710,062)$ |
| Restricted assets |  |  | 347,647 |
| Other assets |  | $(104,660)$ | $(322,206)$ |
| Increase (decrease) in: |  |  |  |
| Accounts payable |  | $(1,503,531)$ | 4,959,771 |
| Other current liabilities and accrued expenses |  | $(433,411)$ | 49,338 |
| Accrued warranty expense |  | $(278,232)$ | 145,129 |
| Accrued customer rebate |  | 1,192 | $(184,825)$ |
| Taxes on income |  |  | 334,782 |
| Accrued compensation and related taxes |  | 59,085 | 1,122,069 |
| TOTAL ADJUSTMENTS |  | (1,-------- | $\begin{aligned} & --------- \\ & (5,509,654) \end{aligned}$ |
|  |  | ---------- | ---------- |
| NET CASH PRovided by operating activities |  | 623,009 | 4,230,774 |
| CASH FLOWS from investing activities: |  |  |  |
| Purchases of property, plant and equipment |  | $(1,283,010)$ | $(3,838,298)$ |
| Proceeds from sales of property, plant and equipment |  | 153,825 |  |
| Purchases of investment securities |  | $(11,267,672)$ | $(9,259,089)$ |
| Proceeds from sales of investment securities |  | 13,949,158 | 6,643,513 |
| Advances on note receivable |  | $(678,275)$ |  |
| Principal repayments on notes receivable |  | 681,477 | 134,169 |
| NET CASH PROVIded by (USED IN) Investing activities |  | 1,555,503 | $(6,319,705)$ |
| CASH FLOWS from financing activities: |  |  |  |
| Proceeds from long-term debt |  |  | 2,000,000 |
| Proceeds from exercise of stock options |  |  | 330,900 |
| Payments on long-term debt |  | $(341,567)$ | $(323,787)$ |
| Payment of dividends |  | $(645,649)$ | $(654,898)$ |
| Purchase of treasury stock |  | $(3,376,488)$ | $(106,000)$ |
| Net Cash (uSEd in) PRovided by financing activities |  | $(4,363,704)$ | 1,246,215 |

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SPARTAN MOTORS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED (UNAUDITED)

EFFECT OF EXCHANGE RATE CHANGES ON CASH
NET DECREASE IN CASH AND CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT BEGINNING
OF PERIOD

CASH AND CASH EQUIVALENTS AT END OF PERIOD


Cash paid for interest was $\$ 378,059$ and $\$ 447,739$ for the nine months ended September 30,1995 and 1994, respectively. Cash paid for income taxes was $\$ 353,000$ and $\$ 5,553,600$ for the nine months ended September 30, 1995 and 1994, respectively.

See notes to consolidated income statements.
(Concluded)

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For a description of the accounting policies followed refer to the notes to the Company's annual consolidated financial statements for the year ended December 31, 1994, included in Form $10-\mathrm{K}$ filed with the Securities and Exchange Commission on March 25, 1995.

The consolidated financial statements include the accounts of Spartan Motors, Inc., its wholly owned subsidiaries Spartan Motors Foreign Sales Corporation, Inc. and Spartan de Mexico, S.A. de C.V. ("Spartan de Mexico"). All material intercompany transactions have been eliminated. The two joint ventures with Societe D' Equipment Transport et de Carosserie S.A. ("Setcar") are included in the consolidated financial statements however the Company has not made any expenditures for investment purposes as of September 30, 1995.

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of September 30, 1995, and the results of operations for the three month and nine month periods ended September 30, 1995 and 1994.

The results of operations for the three month and nine month periods ended September 30 , 1995 are not necessarily indicative of the results to be expected for the full year.

Inventories consist of raw materials and purchased components, work in process, and finished goods, and are summarized as follows:

```
Finished Goods
Raw Materials and purchased components
Work in Process
LIFO Reserve
```

Dec. 31, 1994
-------------
$\$ 1,071,424$
$17,969,217$
$17,969,217$
$4,403,593$
\$23,444,234
$\$ 23,444,234$
A cash dividend of $\$ 0.05$ per outstanding share was declared May 8 ,
1995 for shareholders of record on June 8, 1995. The dividend of
$\$ 645,649$ was paid July 8, 1995.
During the nine months ended September 30, 1995, stockholders' equity
changed as follows:

Balance at December 31, 1994
Net Earnings
Dividends paid
Purchase of treasury stock
Valuation Allowance - Investment Securities
Cumulative Translation Adjustment Change

Balance at September 30, 1995

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On March 8, 1995 the Board of Directors authorized management to repurchase an additional 150,000 shares of its common stock in the open market. This action increased the total authorization for repurchase to 250,000 shares of common stock. During April 1995, the Company repurchased 147,900 shares at an average market price of approximately $\$ 10.45$ per share. The Company completed the authorized buyback in June of 1995 by acquiring 102,100 shares at an average market price of $\$ 9.00$ per share.

On July 11, 1995, the Board of Directors authorized management to repurchase up to 1,000,000 additional shares of its common stock in the open market. Repurchase of common stock is contingent upon market conditions. No expiration date was set for the completion of the repurchase program. During September 1995, the Company repurchased 100,000 shares at an average market price of approximately $\$ 9.13$ per share. All treasury stock has been constructively retired in accordance with the Michigan Business Corporations Act applicable to all Michigan corporations.

During the nine months ended September 30, 1995, stockholders' equity changed as follows:

Balance at December 31, 1994
\$61,628,024
Net Earnings 2,190,336
Dividends paid
(645,649)
Valuation Allowance - Investment Securities
370,715
( 470,113)
\$59,696,825
===========

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Inc. financial and operating results for the three month and nine month periods ended September 30, 1995 compared to the same periods ended September 30, 1994. The comments that follow should be read in conjunction with the Company's consolidated financial statements and related notes.

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, the components of the Company's consolidated statements of net earnings, on an actual basis, as a percentage of revenues:

|  | Three Months Ended Sept. 30 |  | ```Nine Months Ended Sept. 30``` |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | 1995 | 1994 | 1995 | 1994 |
| Revenues | 100\% | 100\% | 100\% | 100\% |
| Costs and expenses: |  |  |  |  |
| Cost of products sold | 85.0\% | 79.9\% | 84.9\% | 81.5\% |
| Research and development | 2.2\% | $2.0 \%$ | 2.1\% | 1.5\% |
| Selling, general, and administrative | 9.5\% | $7.0 \%$ | 9.5\% | 6.3\% |
| Interest | . $3 \%$ | . $5 \%$ | . $3 \%$ | . $2 \%$ |
| Total costs and expenses | 97.0\% | 89.4\% | 96.8\% | 89.5\% |
| Earnings before taxes on income and minority interest | 3.0\% | 10.6\% | 3. $2 \%$ | 10.5\% |
| Taxes on income | 1.2\% | 4.1\% | 1. $2 \%$ | 4.0\% |
| Earnings before minority interest | 1.8\% | $6.5 \%$ | 2.0\% | 6.5\% |
| Minority interest in loss of consolidated subsidiary |  | . $1 \%$ |  | . $2 \%$ |
| Net earnings | 1.8\% | 6.6\% | 2.0\% | 6.7\% |

THREE MONTH PERIOD ENDED SEPTEMBER 30, 1995, COMPARED TO THE THREE MONTH PERIOD ENDED SEPTEMBER 30, 1994

Revenues for the three months ended September 30, 1995 were $\$ 36.0$ million compared to $\$ 44.8$ million in 1994 , a decrease of $20 \%$. Net income was $\$ .6$ million for the three months ended September 30, 1995 ( $\$ 0.05$ per share) compared to $\$ 3.0$ million in 1994 ( $\$ 0.23$ per share). Total chassis production for the three months ended September 30, 1995, consisted of 621 units as compared to 854 chassis for the same period in 1994. The decrease in revenues and earnings is primarily due to soft retail market

> MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
> CONDITION AND RESULTS OF OPERATIONS - CONTINUED
conditions in recreational vehicles during 1995, brought about by increases in interest rates and uncertainty of $u$.S. economic conditions, resulting in a decrease in OEM orders. Sales of motorhome chassis units decreased overall by $44 \%$, as unit sales of all recreational vehicle products declined. The entry level chassis offered by the Company experienced the most significant decrease. Domestic bus/specialty chassis unit sales increased 184\% to 125 units in 1995 compared to 44 units in 1994. Sales of fire truck chassis remained consistent the 1994 period.

Total costs and expenses as a percentage of revenues increased to $97.0 \%$ for the 1995 period as compared to $89.4 \%$ for 1994 . Cost of products sold was $85.0 \%$ of revenues as compared to $79.9 \%$ in the same period of 1994. The increase is primarily the result of fixed manufacturing overhead being
absorbed by fewer units produced, the mix of chassis produced and the proportion of these costs relative to the level of revenues. Selling, general and administrative expenses increased by $\$ .3$ million to $9.5 \%$ of revenues for the 1995 period compared with $7.0 \%$ for 1994 . The increase is the result of additional expenditures relating to sales promotion, trade shows and the Company's continuing commitment to customer service. Research and development costs for the 1995 period remained consistent with the same period of 1994. The Company is continuing its efforts to expand the application of rear engine diesel technology to additional market segments in the industry and to diversify its product lines.

Total chassis orders received decreased $22 \%$ during the three months ended September 30, 1995 to 837 units from 1,072 units for the same period of 1994. The decrease is attributed to a softening in the recreational vehicles market and higher than average fire truck orders in the third quarter of 1994 as it marked the end of a special fire truck promotion.

NINE MONTH PERIOD ENDED SEPTEMBER 30, 1995, COMPARED TO THE NINE MONTH PERIOD ENDED SEPTEMBER 30, 1994

Revenues for the nine months ended September 30, 1995 decreased to $\$ 109.0$ million compared to $\$ 145.9$ million in 1994 , a decrease of $25 \%$. Net income was $\$ 2.2$ million for the nine months ended September 30, 1995 ( $\$ 0.17$ per share) compared to $\$ 9.7$ million ( $\$ 0.74$ per share) in 1994. Total chassis production for the nine months ended September 30, 1995, consisted of 1,856 units as compared to 3,167 units for the same period in 1994 . The decrease in revenues and earnings is primarily due to soft retail market conditions in recreational vehicles during 1995, brought about by increases in interest rates and uncertainty of U.S. economic conditions, resulting in a decrease in OEM orders. Sales of motorhome chassis decreased overall by $52 \%$. The entry level chassis offered by the Company experienced the most significant decrease. Domestic bus/specialty chassis unit sales increased $100 \%$ to 184 units primarily due to the production of school bus and transit bus chassis. Sales of fire truck units actually increased $20 \%$ due to the continued shift from commercial to custom chassis and the Company's ability to compete with the commercial fire truck market. The Company will continue its efforts to diversify into other product lines reducing its dependence on any single product line.

Total costs and expenses as a percentage of revenues increased to $96.8 \%$ for the 1995 period as compared to $89.5 \%$ for 1994 . Cost of products sold was $84.9 \%$ of revenues as compared to $81.5 \%$ in

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS - CONTINUED
the same period of 1994. This increase is primarily the result of fixed manufacturing overhead being absorbed by fewer units produced, the mix of chassis produced and the proportion of these costs relative to the level of revenues. Selling, general and administrative expenses increased by \$1.1 million to 9.5\% of revenues for the 1995 period compared with $6.3 \%$ for 1994. The increase is the result of additional expenditures relating to sales promotion, trade shows, and the Company's continuing commitment to customer service. Research and development costs for the 1995 period increased to $2.1 \%$ of revenues compared with $1.5 \%$ for the same period of 1994. The increase in research and development costs is due to the Company's ongoing efforts to diversify its product lines and expand the applications of rear engine diesel technology to additional market segments in the industry. Examples of this are the school bus and the low floor transit bus chassis, and the recently
introduced Euroliner, a deluxe, all purpose over the road tractor.

Total chassis orders received decreased $12.9 \%$ during the nine months ended September 30,1995 to 2,501 units from 2,870 units for the same period of 1994. This decrease is primarily the result of a softening in the entry level recreational vehicle market brought about by high interest rates.

At September 30, 1995, the Company had approximately $\$ 76.8$ million in backlog chassis orders. This compares with $\$ 71.0$ million in backlog orders at September 30,1994 and represents an increase of approximately $\$ 10.3$ over the 1995 second quarter backlog. The Company has increased fire truck production levels in an effort to reduce the backlog and respond more promptly to customer delivery requirements.

## LIQUIDITY AND CAPITAL RESOURCES

Over the years, the Company has financed its growth through a combination of funds provided from equity offerings, operations and long and short-term debt financing. During the nine months ended September 30, 1995, cash provided by the operating activities amounted to approximately $\$ .6$ million. On September 30, 1995, the Company had working capital of $\$ 50.4$ million compared to $\$ 52.3$ million at December 31, 1994, a decrease of $3.6 \%$. The current ratio on September 30 , 1995 increased to 5.5 compared with 5.0 on December 31, 1994. The change in working capital was the result of decreases in investments, accounts receivable, accounts payable and an increase in inventories. Investment funds of approximately $\$ 2.7$ million were used to repurchase 350,000 shares of the Company's stock at a cost of approximately $\$ 3.4$ million. Accounts receivable decreased approximately $\$ 3.7$ million primarily due to the decline in revenues for the nine months. Accounts payable decreased by approximately $\$ 1.5$ million and is the result of reducing vendor deliveries and the timing of vendor payments. Inventories increased approximately $\$ 5.5$ million principally due to purchases of materials related to the new school bus and transit bus chassis product lines.

The Company anticipates that cash generated from operations, utilization of short-term investment securities, the existing credit line, and the bank long-term financing will be sufficient to satisfy all working capital and capital expenditure requirements for the foreseeable future. This will provide the Company with financial flexibility to respond quickly to business opportunities as they arise, including opportunities for growth through internal development, strategic joint ventures, or acquisitions.

> MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - CONTINUED

[^0]of dividends of $\$ .6$ million paid July 8, 1995 and the $\$ 3.4$ million repurchase of 350,000 shares of the Company's common stock. The Company's total debt to equity ratio decreased to $10.5 \%$ on September 30 , 1995 , compared to $10.8 \%$ on December 31, 1994.

The Company's unsecured line of credit with a bank provides for maximum borrowings of $\$ 15,000,000$ at $2 \%$ above the LIBOR rate (LIBOR rate at September 30, 1995 was $5.87 \%$ ). As of September 30, 1995, there were no borrowings against this line. In addition, under the terms of its credit agreement with its bank, the Company has the ability to issue letters of credit totaling $\$ 400,000$. At September 30 , 1995 , the Company had outstanding letters of credit totaling $\$ 200,000$.

The Company is party, both as plaintiff and defendant, to a number of lawsuits and claims arising out of the normal course of business. It is the best judgment of management that the financial position of the Company will not be materially affected by the final outcome of these legal proceedings.

Item 2. Changes in Securities
NONE

Item 3. Defaults Upon Senior Securities
NONE

Item 4. Submission of Matters to a Vote of Security Holders
NONE

Item 5. Other Information

NONE

Item 6. Exhibits and Reports on Form 8-K
(a) NOT APPLICABLE
(b) There were no reports on Form 8-K for the nine months ended September 30, 1995.

27 Financial Data Schedule

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934 , Spartan Motors, Inc., has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Spartan Motors, Inc.

By /s/ James R. Jenks
-----------------------
James R. Jenks, CPA
Secretary/Treasurer

Date: November 6, 1995

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17
EXHIBIT INDEX

EXHIBIT
NUMBER

-     - -------

DESCRIPTION

27 --
Financial Data Schedule

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[^0]:    Spartan de Mexico S.A. de C.V., in an effort to generate bus orders, is continuing its sales and marketing efforts by attending trade shows and directly contacting customers in Mexico and South American countries including Columbia, Costa Rica, Venezuela, Chile, Argentina and Guatemala. The Company is also conducting body builder surveys and attempting to arrange commercial financing packages with independent financial institutions for the Company's potential customers. Spartan de Mexico has recorded losses of approximately $\$ .05$ per share for the nine months ended September 30, 1995. The reduced production work force is being used to perform service and warranty repairs on customer chassis but did not produce bus chassis during the nine months ended September 30,1995 due to the lack of stability of the Mexican economy. The Company is currently looking for alternative opportunities for use of the excess production capacity until the economy and order levels improve.

    Stockholders' equity decreased by approximately $\$ 1.9$ million for the nine months ended September 30, 1995, a decrease of $3.1 \%$. The decrease is net

