#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### **FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarter Ended **September 30, 2004** 

Commission File Number

0-13611

SPARTAN MOTORS, INC.

(Exact Name of Registrant as Specified in Its Charter)

Michigan

38-2078923

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

1165 Reynolds Road Charlotte, Michigan

(Address of Principal Executive Offices)

48813

(Zip Code)

Registrant's Telephone Number, Including Area Code: (517) 543-6400

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

g				
	Yes_	X	No	
ndicate by check mark whether the registrant is an acce	elerate	d filer (as defir	ned in Rule 12b-2 of the	he Exchange Act).
	Yes_	<u>X</u>	No	
ndicate the number of shares outstanding of each of the	e issue	r's classes of	common stock, as of	the latest practicable date
				Outstanding at
<u>Class</u>				October 31, 2004
Common stock, \$.01 par value				12,527,109 shares

## SPARTAN MOTORS, INC.

### INDEX

FORWARD-LOOKING	G STATEMENT	<u>Page</u> 3
PART I. FINANCIAL Item 1.	INFORMATION Financial Statements:	
	Condensed Consolidated Balance Sheets - September 30, 2004 (Unaudited) and December 31, 2003	5
	Condensed Consolidated Statements of Operations - Three Months Ended September 30, 2004 and 2003 (Unaudited)	7
	Condensed Consolidated Statements of Operations - Nine Months Ended September 30, 2004 and 2003 (Unaudited)	8
	Condensed Consolidated Statements of Shareholders' Equity - Nine Months Ended September 30, 2004 (Unaudited)	9
	Condensed Consolidated Statements of Cash Flows - Nine Months Ended September 30, 2004 and 2003 (Unaudited)	10
	Notes to Condensed Consolidated Financial Statements	11
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	17
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	23
Item 4.	Controls and Procedures	24
PART II. OTHER INF		
Item 2.	Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities	25
Item 6.	Exhibits and Reports on Form 8-K	26
SIGNATURES		27
EXHIBIT INDEX		28

#### FORWARD-LOOKING STATEMENTS

This Form 10-Q contains statements that are not historical facts. These statements are called "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements involve important known and unknown risks, uncertainties and other factors and can be identified by phrases using "estimate," "anticipate," "believe," "project," "expect," "intend," "predict," "potential," "future," "may," "should" and similar expressions or words. Our future results, performance or achievements may differ materially from the results, performance or achievements discussed in the forward-looking statements. There are numerous factors that could cause actual results to differ materially from the results discussed in forward-looking statements, including, among others:

- Changes in existing products liability, tort or warranty laws or the introduction of new laws, regulations or policies that could affect our business practices: these laws, regulations or policies could impact our industry as a whole, or could impact only those portions in which we are currently active, for example, laws regulating the design or manufacture of emergency vehicles or regulations issued by the National Fire Protection Association; in either case, our profitability could be injured due to an industry-wide market decline or due to our inability to compete with other companies that are unaffected by these laws, regulations or policies.
- Changes in environmental regulations: these regulations could have a negative impact on our earnings; for example, laws mandating greater fuel efficiency could increase our research and development costs, increase the cost of components and lead to the temporary unavailability of engines.
- Rapidly rising steel and component costs and the Company's ability to mitigate such cost increases based upon its supply contracts or to recover such cost increases with increases in selling prices of its products: such increases in costs could have a negative impact on our earnings.
- Changes in economic conditions, including changes in interest rates, financial market performance and our
  industry: these types of changes can impact the economy in general, resulting in a downward trend that impacts
  not only our business, but all companies with which we compete; or, the changes can impact only those parts of
  the economy upon which we rely in a unique fashion, including, by way of example:
  - Factors that impact our attempts to expand internationally, such as the introduction of trade barriers in the United States or abroad.
- Changes in relationships with major customers: an adverse change in our relationship with major customers would have a negative impact on our earnings and financial position.
- Armed conflicts and other military actions: the considerable political and economic uncertainties resulting from these events could adversely affect our order intake and sales, particularly in the motorhome market.
- Factors that we have discussed in previous public reports and other documents filed with the Securities and Exchange Commission.

This list provides examples of factors that could affect the results described by forward-looking statements contained in this Form 10-Q. However, this list is not intended to be exhaustive; many other factors could impact our business and it is impossible to predict with any accuracy which factors could result in which negative impacts. Although we believe that the forward-looking statements contained in this Form 10-Q are reasonable, we cannot provide you with any guarantee that the anticipated results will be achieved. All forward-looking statements in this Form 10-Q are expressly qualified in their entirety by the cautionary statements contained in this section and you are cautioned not to place undue reliance on the forward-looking statements contained in this Form 10-Q. In addition to the risks listed above, other risks may arise in the future, and we disclaim any obligation to update information contained in any forward-looking statement.

#### PART I. FINANCIAL INFORMATION

#### Item 1. Financial Statements

# SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

	Septe	ember 30, 2004	December 31, 2003		
ASSETS	(	Unaudited)		(Audited)	
Current assets:					
Cash and cash equivalents Accounts receivable, less allowance for doubtful accounts of \$380,000 in 2004	\$	13,523,907	\$	18,480,770	
and \$408,000 in 2003		37,345,248		19,604,058	
Inventories		34,863,137		26,588,065	
Deferred tax benefit		2,826,347		3,326,847	
Taxes receivable		1,226,890		957,879	
Other current assets		731,022		1,440,744	
Total current assets		90,516,551		70,398,363	
Property, plant, and equipment, net		17,975,730		14,783,965	
Goodwill		4,543,422		4,543,422	
Deferred tax benefit		1,617,000		1,617,000	
Other assets		8,303		39,344	
Total assets	\$	114,661,006	\$	91,382,094	

## SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Continued)

September 30, 2004 December 31, 2003 (Unaudited) (Audited) LIABILITIES AND SHAREHOLDERS' EQUITY **Current liabilities:** \$ Accounts payable 27,282,391 \$ 15,066,541 Accrued warranty 3,453,471 2,538,204 Accrued compensation and related taxes 3,558,722 2,746,117 Accrued vacation 1,058,452 1,020,437 7,190,798 Deposits from customers 6,796,949 Other current liabilities and accrued expenses 3,549,411 2,093,642 Current portion of long-term debt 10,006 **Total current liabilities** 46,103,251 30,261,890 Long-term debt, less current portion 136,654 Shareholders' equity: Preferred stock, no par value: 2,000,000 shares authorized (none issued) Common stock, \$.01 par value: 23,900,000 shares authorized, issued 12,278,678 and 12,488,809 shares in 2004 and 2003, respectively 124,888 121,981 Additional paid in capital 35,737,822 32,228,967 Retained earnings 32,558,391 28,769,256 68,421,101 Total shareholders' equity 61,120,204 Total liabilities and shareholders' equity \$ \$ 114,661,006 91,382,094

See Notes to Condensed Consolidated Financial Statements.

# SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

Three Months Ended September 30,

	2004		2003	
Sales Cost of products sold	\$	91,667,562 80,507,149	\$	60,780,385 51,629,438
Gross profit		11,160,413		9,150,947
Operating expenses: Research and development Selling, general and administrative		2,126,486 6,232,354		1,800,564 5,228,480
Operating income		2,801,573		2,121,903
Other income (expense): Interest expense Interest and other income		(100,206) 159,159		(62,180) 75,825
Earnings before taxes on income		2,860,526		2,135,548
Taxes on income		966,386		673,233
Net earnings		1,894,140		1,462,315
Basic net earnings per share	\$	0.15	\$	0.12
Diluted net earnings per share	\$	0.15	\$	0.12
Basic weighted average common shares outstanding		12,384,000		12,121,000
Diluted weighted average common shares outstanding		12,859,000		12,385,000

See Notes to Condensed Consolidated Financial Statements.

# SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

Nine Months Ended September 30,

2004		2003
\$ 231,978,585 200,146,770	\$	176,314,811 150,551,519
31,831,815		25,763,292
5,755,176 17,935,977		5,402,915 16,035,403
8,140,662		4,324,974
(306,453) 423,261		(230,982) 337,503
8,257,470		4,431,495
2,770,446		1,100,797
5,487,024		3,330,698
-		1,465,306
\$ 5,487,024	\$	4,796,004
\$ 0.45	\$	0.28 0.12
\$ 0.45	\$	0.40
\$ 0.43	\$	0.27 0.12
\$ \$	\$ 231,978,585 200,146,770 31,831,815 5,755,176 17,935,977 8,140,662 (306,453) 423,261 8,257,470 2,770,446 5,487,024 \$ 5,487,024 \$ 0.45	\$ 231,978,585 200,146,770 31,831,815 5,755,176 17,935,977 8,140,662 (306,453) 423,261 8,257,470 2,770,446 5,487,024 \$ 5,487,024 \$ 0.45 \$ 0.45 \$

Basic weighted average common shares outstanding	12,306,000	12,104,000
Diluted weighted average common shares outstanding	12,696,000	12,425,000
Cash dividends per common share	\$ 0.08	\$ 0.05

See Notes to Condensed Consolidated Financial Statements.

# SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (UNAUDITED)

	Number of Shares	Common Stock	Additional Paid In Capital	Retained Earnings	Total
Balance at January 1, 2004	12,198,112	\$ 121,981	\$ 32,228,967	\$ 28,769,256	\$ 61,120,204
Net proceeds from exercise of stock options, including related income	270 607	2.707	2 724 077		2 727 704
income tax benefit Dividends paid	370,697	3,707	3,724,077		3,727,784
(\$0.08 per share) Purchase and constructive				(966,059)	(966,059)
retirement of stock	(80,000)	(800)	(215,222)	(731,830)	(947,852)
Net earnings		`		5,487,024	5,487,024
Balance at September 30, 2004	12,488,809	\$ 124,888	\$ 35,737,822	\$ 32,558,391	\$ 68,421,101

See Notes to Condensed Consolidated Financial Statements.

# SPARTAN MOTORS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

Nine Months Ended September 30,

		2004		2003
Cash flows from operating activities:				
Net earnings from continuing operations	\$	5,487,024	\$	3,330,698
Adjustments to reconcile net earnings to net cash	•	-, - ,-	•	.,,
provided by operating activities:				
Depreciation		1,685,740		1,525,645
Loss (gain) on sales of property, plant and equipment		1,871		(6,100)
Tax benefit from stock options exercised		521,000		284,000
Deferred taxes		500,500		204,000
Decrease (increase) in operating assets:		300,300		_
Accounts receivable		(17,741,190)		5,108,713
Inventories		,		
		(8,275,072)		(5,064,941)
Taxes receivable		(269,011)		(269,192)
Other assets		740,763		500,644
Increase (decrease) in operating liabilities:		10.045.050		4 400 057
Accounts payable		12,215,850		4,492,957
Accrued warranty		915,267		(200,350)
Accrued taxes on income		<b>-</b>		(1,412,210)
Accrued compensation and related taxes		812,605		(1,880,730)
Accrued vacation		38,015		(52,174)
Deposits from customers		393,849		756,070
Other current liabilities and accrued expenses		1,455,769		193,859
Total adjustments		(7,004,044)		3,976,191
Net cash provided by (used in) continuing operating activities		(1,517,020)		7,306,889
Net cash provided by discontinued operating activities		-		1,522,500
Net cash provided by (used in) operating activities		(1,517,020)		8,829,389
Cash flows from investing activities:				
Purchases of property, plant and equipment		(4,899,360)		(1,375,636)
Proceeds from sales of property, plant and equipment		19,984		6,100
Purchases of marketable securities		(2,800,000)		· -
Proceeds from the sale of marketable securities		2,800,000		-
Net cash used in investing activities		(4,879,376)		(1,369,536)
Cash flows from financing activities:				
Proceeds from long-term debt		146,660		3,400
Dividends paid		(966,059)		(642,488)
Purchase and retirement of stock		(947,852)		(498,146)
Proceeds from the exercise of stock options		3,206,784		1,005,141
Net cash provided by (used in) financing activities		1,439,533		(132,093)
Net increase (decrease) in cash and cash equivalents		(4,956,863)		7,327,760
Cash and cash equivalents at beginning of period		18,480,770		8,081,639

## Cash and cash equivalents at end of period

\$ 13,523,907

\$

15,409,399

See Notes to Condensed Consolidated Financial Statements.

## SPARTAN MOTORS, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1

For a description of the accounting policies followed refer to the notes to the Spartan Motors, Inc. (the "Company") consolidated financial statements for the year ended December 31, 2003, included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 15, 2004.

#### Note 2

The accompanying unaudited interim condensed consolidated financial statements reflect all normal and recurring adjustments that are necessary for the fair presentation of the Company's financial position as of September 30, 2004 and the results of operations and cash flows for the three-and nine- month periods ended September 30, 2004 and 2003.

During the three-month period ended September 30, 2004, the Company decreased its allowance for obsolete inventory by \$645,000 and increased its liability for outstanding warranties by \$515,000 as a result of an in-depth study of current production requirements and historical warranty experience related to these items. The net effects of these changes in estimates were not significant to operating results for the periods presented in the condensed consolidated statements of operations.

#### Note 3

The results of operations for the nine-month period ended September 30, 2004 are not necessarily indicative of the results to be expected for the full year.

#### Note 4

Inventories consist of raw materials and purchased components, work in process and finished goods and are summarized as follows:

	Septe	September 30, 2004		December 31, 2003		
Finished goods Work in process Raw materials and purchased components Obsolescence reserve	\$	4,021,818 7,981,882 25,891,592 (3,032,155)	\$	5,902,783 5,203,881 17,715,999 (2,234,598)		
	\$	34,863,137	\$	26,588,065		

#### Note 5

The Company's products generally carry limited warranties, based on terms that are generally accepted in the marketplace. Some components included in the Company's end products (such as engines, transmissions, tires, etc.) may include manufacturers' warranties. These manufacturers' warranties are generally passed on to the end customer of the Company's products.

#### Note 5 (continued)

The Company's policy is to record a provision for the estimated cost of warranty-related claims at the time of the sale and periodically adjust the provision to reflect actual experience. The amount of warranty liability accrued reflects management's best estimate of the expected future cost of honoring the Company's obligations under the warranty agreements. Historically, the cost of fulfilling the Company's warranty obligations has principally involved replacement parts, labor and sometimes travel for field retrofit campaigns. The Company's estimates are based on historical experience, the number of units involved and the extent of features and components included in product models.

Certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. Infrequently, a material warranty issue can arise which is beyond the scope of the Company's historical experience. The Company provides for any such warranty issues as they become known and are estimable. It is reasonably possible that additional warranty and other related claims could arise from disputes or other matters beyond the scope of the Company's historical experience.

Changes in the Company's warranty liability were as follows:

For the three months ended September 30:

	2004		2003	
Balance of accrued warranty at July 1	\$	2,490,496	\$	2,568,743
Warranties issued during the period		917,899		403,797
Cash settlements made during the period		(1,172,133)		(786,198)
Changes in liability for pre-existing warranties during the period, including expirations		1,217,209		381,697
Balance of accrued warranty at September 30	\$	3,453,471	\$	2,568,039
For the nine months ended September 30:		2004		2003
Balance of accrued warranty at January 1	\$	2,538,204	\$	2,768,389
Warranties issued during the period		1,957,996		1,153,552
Cash settlements made during the period		(2,675,089)		(1,973,315)
Changes in liability for pre-existing warranties during the period, including expirations		1,632,360		619,413
Balance of accrued warranty at September 30	\$	3,453,471	\$	2,568,039

#### Note 6

The Company has repurchase agreements with certain third-party lending institutions that have provided floor plan financing to customers. These agreements provide for the repurchase of products from the lending institution in the event of the customer's default. The total contingent liability on September 30, 2004 was \$0.1 million. Historically, losses under these agreements have not been significant and it is management's opinion that any future losses will not have a material effect on the Company's financial position or future operating results.

#### Note 7

On September 28, 2000, the Company's Board of Directors passed a resolution to cease funding of the Company's majority-owned subsidiary, Carpenter Industries, Inc. Carpenter's Board of Directors then voted on September 29, 2000 to begin the orderly liquidation of Carpenter. Because Carpenter was a separate segment of the Company's business, the operating results and the disposition of Carpenter's net assets were accounted for as a discontinued operation. Accordingly, previously reported financial results for all periods presented were restated to reflect this business as a discontinued operation.

#### Note 8

The Company follows Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, in accounting for its stock option plans. Under APB Opinion No. 25, no compensation expense is recognized because the exercise price of the Company's stock options equals the market price of the underlying stock on the date of grant. Had compensation cost for the Company's stock-based compensation plans been determined based on the fair value at the grant dates for awards under those plans consistent with the method of Statement of Financial Accounting Standards (SFAS) No. 123, Accounting for Stock-Based Compensation, the Company's net earnings and net earnings per share for the three and nine months ended September 30, 2004 and 2003 would have been the proforma amounts indicated below.

#### Three Months Ended September 30,

	Timee Montaio Ended Oeptember 00,			DC1 00,
		2004		2003
Net earnings As reported Deduct: Compensation expense - fair value method Add: Income tax benefit for disqualifying dispositions associated with incentive stock	\$	1,894,140 (5,753)	\$	1,462,315 (36,378)
options previously expensed.		416,168		45,122
Pro forma	\$	2,304,555	\$	1,471,059
Basic net earnings per share As reported	\$	0.15	\$	0.12
Pro forma		0.19		0.12
Diluted net earnings per share				
As reported  Pro forma	\$	0.15 0.18	\$	0.12 0.12
-13-				

## Note 8 (continued)

## Nine Months Ended September 30,

	 2004		2003
Net earnings As reported Deduct: Compensation expense - fair value method Add: Income tax benefit for disqualifying	\$ 5,487,024 (117,025)	\$	4,796,004 (130,143)
dispositions associated with incentive stock options previously expensed.	577,221		180,925
Pro forma	\$ 5,947,220	\$	4,846,786
Basic net earnings per share As reported Pro forma	\$ 0.45 0.48	\$	0.40 0.40
Diluted net earnings per share As reported Pro forma	\$ 0.43 0.47	\$	0.39 0.39

#### Note 9

Sales and other financial information by business segment are as follows (amounts in thousands):

Three Months Ended September 30, 2004

## **Business Segments**

	С	hassis	E	VTeam		Other	Con	solidated
Motorhome chassis sales Fire truck chassis sales EVTeam product sales Other sales	\$	59,650 20,359 1,910	\$	12,410	\$	(2,661)	\$	59,650 17,698 12,410 1,910
Total Net Sales	\$	81,919	\$	12,410	\$	(2,661)	\$	91,668
Interest expense Depreciation expense Income tax expense (credit) Segment earnings (loss) from continuing operations		(1) 224 1,896 3,355		(225) 236 (759) (1,266)		126 108 (170) (195)		(100) 568 967 1,894
Discontinued operations Segment earnings (loss) Segment assets		3,355 49,213		(1,266) 42,135		(195) 23,313		1,894 114,661

## Note 9 (continued)

Three Months Ended September 30, 2003

## **Business Segments**

	Chassis		F۱	√Team	Other		Consolidated	
Motorhome chassis sales Fire truck chassis sales EVTeam product sales Other sales	\$	33,384 15,102 - 2,006	\$	12,343 -	\$	(2,055) - -	\$	33,384 13,047 12,343 2,006
Total Net Sales	\$	50,492	\$	12,343	\$	(2,055)	\$	60,780
Interest expense Depreciation expense Income tax expense (credit) Segment earnings (loss)		25 209 1,277		126 203 (604)		(89) 107 -		62 519 673
from continuing operations Discontinued operations Segment earnings (loss) Segment assets		2,313 - 2,313 33,113		(875) - (875) 34,738		24 - 24 27,298		1,462 - 1,462 95,149

Nine Months Ended September 30, 2004

## **Business Segments**

	(	Chassis	E	/Team	 Other	Cor	nsolidated
Motorhome chassis sales Fire truck chassis sales EVTeam product sales Other sales	\$	137,656 59,754 5,285	\$	39,472	\$ (10,188)	\$	137,656 49,566 39,472 5,285
Total Net Sales	\$	202,695	\$	39,472	\$ (10,188)	\$	231,979
Interest expense Depreciation expense Income tax expense (credit) Segment earnings (loss) from continuing operations Discontinued operations		(9) 666 5,001 8,875		(637) 703 (1,802) (2,961)	340 317 (428) (427)		(306) 1,686 2,771 5,487
Segment earnings (loss) Segment assets		8,875 49,213		(2,961) 42,135	(427) 23,313		5,487 114,661

#### Note 9 (continued)

Nine Months Ended September 30, 2003

## **Business Segments**

	Chassis	E	/Team	 Other	Cor	nsolidated
Motorhome chassis sales Fire truck chassis sales EVTeam product sales Other sales	\$ 91,315 48,713 - 5,332	\$	38,662 -	\$ (7,707) - -	\$	91,315 41,006 38,662 5,332
Total Net Sales	\$ 145,360	\$	38,662	\$ (7,707)	\$	176,315
Interest expense Depreciation expense Income tax expense (credit)	106 626 3,338		444 326 (1,874)	(319) 574 (364)		231 1,526 1,100
Segment earnings (loss) from continuing operations Discontinued operations Segment earnings (loss) Segment assets	5,952 5,952 33,113		(2,789) - (2,789) 34,738	168 1,465 1,633 27,298		3,331 1,465 4,796 95,149

#### Note 10

On March 31, 2004, the Financial Accounting Standards Board (FASB) issued an Exposure Draft, *Share-Based Payments*, which is a proposed amendment to SFAS No. 123, *Accounting for Stock-Based Compensation*. The Exposure Draft would require all share-based payments to employees, including grants of employee stock options, to be recognized in the statement of operations based on their fair values. The FASB recently announced that a final standard will be effective for public companies for fiscal periods beginning after June 15, 2005. The final standard offers the Company alternative methods of adopting this final rule. At the present time, the Company has not yet determined which alternative method it will use.

The following is a discussion of the major elements impacting the Company's financial and operating results for the three- and nine-month periods ended September 30, 2004 compared to the three-and nine-month periods ended September 30, 2003. The comments that follow should be read in conjunction with the Company's condensed consolidated financial statements and related notes contained in this Form 10-Q.

#### **RESULTS OF OPERATIONS**

The following table sets forth, for the periods indicated, the components of the Company's consolidated statements of operations, on an actual basis, as a percentage of sales:

	Three Months Septembe	Nine Months Ended September 30,		
	2004	2003	2004	2003
Sales Cost of product sold	100.0% 87.8%	100.0% 84.9%	100.0% 86.3%	100.0% 85.4%
Gross profit	12.2%	15.1%	13.7%	14.6%
Operating expenses: Research and development Selling, general, and administrative	2.3% 6.8%	3.0% 8.6%	2.5% 7.7%	3.1% 9.0%
Other income (expense)	3.1% 0.0%	3.5% 0.0%	3.5% 0.1%	2.5% 0.0%
Earnings from continuing operations before taxes on income Taxes on income	3.1% 1.0%	3.5% 1.1%	3.6% 1.2%	2.5% 0.6%
Net earnings from continuing operations	2.1%	2.4%	2.4%	1.9%
Discontinued operations: Gain on disposal of Carpenter	0.0%	0.0%	0.0%	0.8%
Net earnings	2.1%	2.4%	2.4%	2.7%

#### Quarter Ended September 30, 2004, Compared to the Quarter Ended September 30, 2003

For the three months ended September 30, 2004, consolidated sales increased \$30.9 million (50.8%) to \$91.7 million, from \$60.8 million in the third quarter of 2003. Chassis Group sales for this period increased by \$31.4 million (62.2%). The majority of this increase was due to higher sales of motorhome chassis. During the third quarter of 2004, motorhome chassis sales were \$26.3 million (78.7%) higher than the third quarter of 2003. This increase was primarily due to the fact that the Chassis Group secured additional business from two of its top three customers. Production related to the majority of this additional business began in the middle of the third quarter of 2004. Offsetting some of this market share gain was a softening in motorhome industry sales that began late in the third quarter. Crude oil prices continued to rise to record levels, contributing to a drop in consumer confidence levels resulting in lower consumer spending.

The increase in motorhome chassis sales was coupled with an increase in fire truck chassis sales. Fire truck chassis sales in the third quarter of 2004 were up \$5.3 million (34.8%) over the same period of 2003. As the increase in sales indicates, the fire truck market continues to be strong in 2004, with a focus by fire departments on making sure their equipment is sufficient to respond to the variety of emergencies that are on their growing list of responsibilities.

EVTeam sales were flat when compared with the prior year's third quarter. An increase in sales at Road Rescue was offset by lower sales at Crimson Fire. The increase at Road Rescue was due to the production ramp up at Road Rescue to a higher run rate. Crimson Fire's sales were temporarily affected by its decision to move production of its E-series product from its Alabama facility to South Dakota and the construction and set-up of its new, state of the art plant in South Dakota.

Gross margin decreased from 15.1% for the quarter ended September 30, 2003 to 12.2% for the same period of 2004. This decrease is due primarily to the steel surcharges experienced by the Company during 2004. In addition, lower margins were recorded by the Chassis Group resulting from favorable pricing given in conjunction with the additional business from two of its customers.

Operating expenses as a percentage of sales decreased from 11.6% for the third quarter of 2003 to 9.1% for the third quarter of 2004. This decrease is primarily due to higher sales levels coupled with a Company focus on keeping the base operating expense level low.

The effective tax rate in the third quarter of 2004 was 33.8% which is consistent with the 31.5% rate for the third quarter of 2003. The 2003 rate differs from the federal statutory rate of 34.0% primarily as a result of reductions in previously recorded estimates for accrued taxes on income based upon settlements of examinations with state and federal taxing authorities that reduced the provision for income taxes during the period.

Total chassis orders received during the third quarter of 2004 increased 46.3% compared to the same period in 2003. This is due to a 60.2% increase in motorhome chassis orders combined with a 6.8% increase in fire truck chassis orders. Based on average order lead-time, the Company estimates that approximately two-thirds of the motorhome and none of the fire truck chassis orders received during the three-month period ended September 30, 2004 were produced and delivered by September 30, 2004.

At September 30, 2004, the Company had \$106.5 million in backlog, compared with a backlog of \$83.8 million at September 30, 2003. This was due to an increase in Chassis Group backlog of \$11.6 million, or 24.2%, combined with an increase in EVTeam backlog of \$11.1 million, or 30.1%.

While orders in the backlog are subject to modification, cancellation or rescheduling by customers, the Company has not experienced significant modification, cancellation or rescheduling of orders in the past. Although the backlog of unfilled orders is one of many indicators of market demand, several factors, such as changes in production rates, available capacity, new product introductions and competitive pricing actions, may affect actual sales. Accordingly, a comparison of backlog from period to period is not necessarily indicative of eventual actual shipments.

#### Nine-Month Period Ended September 30, 2004, Compared to the Nine-Month Period Ended September 30, 2003

For the nine months ended September 30, 2004, consolidated sales increased \$55.7 million (31.6%) to \$232.0 million, from \$176.3 million in the first nine months of 2003. Chassis Group sales for this period increased by \$57.3 million (39.4%). The majority of this increase was due to higher sales of motorhome chassis. During the nine months of 2004, motorhome chassis sales were \$46.3 million (50.8%) higher than the first nine months of 2003. This increase was primarily due to the fact that the Chassis Group secured additional business from two of its top three customers. Production related to the majority of this additional business began in the middle of the third quarter of 2004. Offsetting some of this market share gain was a softening in motorhome industry sales that began late in the third quarter. Crude oil prices continued to rise to record levels, contributing to a drop in consumer confidence levels resulting in lower consumer spending.

The increase in motorhome chassis sales was coupled with an increase in fire truck chassis sales. Fire truck chassis sales in the first nine months of 2004 were up \$11.0 million (22.7%) over the same period of 2003. As the increase in sales indicates, the fire truck market continues to be strong in 2004, with a focus by fire departments on making sure their equipment is sufficient to respond to the variety of emergencies that are on their growing list of responsibilities.

EVTeam sales increased \$0.1 million, or 2.1%, from the prior year's third quarter. Increases in sales at Road Rescue and Crimson Fire Aerials were offset by lower sales at Crimson Fire. The increase at Road Rescue was due to the production ramp up at Road Rescue to a higher run rate. Crimson Fire Aerials sold its first units in 2004, as it was a newly formed corporation in 2003. Crimson Fire's sales were temporarily affected by its decision to move production of its E-series product from its Alabama facility to South Dakota and the construction and set-up of its new, state of the art plant in South Dakota.

Gross margin decreased from 14.6% for the nine months ended September 30, 2003 to 13.7% for the same period of 2004. This decrease is due primarily to the steel surcharges experienced by the Company during 2004. In addition, lower margins were recorded by the Chassis Group resulting from favorable pricing given in conjunction with the additional business from two of its customers.

Operating expenses as a percentage of sales decreased from 12.2% for the nine months ended September 30, 2003 to 10.2% for same period in 2004. This decrease is primarily due to higher sales levels coupled with a Company focus on keeping the base operating expense level low.

The effective tax rate in the first nine months of 2004 was 33.6% versus 24.8% for the first nine months of 2003. The 2003 rate differs from the federal statutory rate of 34.0% primarily as a result of reductions in previously recorded estimates for accrued taxes on income based upon settlements of examinations with state and federal taxing authorities that reduced the provision for income taxes during the period.

On September 28, 2000, the Company's Board of Directors passed a resolution to cease funding of the Company's majority-owned subsidiary, Carpenter Industries, Inc. Carpenter's Board of Directors then voted on September 29, 2000 to begin the orderly liquidation of Carpenter. Because Carpenter was a separate segment of the Company's business, the disposition of Carpenter's net assets is being accounted for as a discontinued operation. The \$1.5 million gain on disposal of Carpenter in the first nine months of 2003 was a result of the Company's revision of its estimated loss to dispose of the business, based upon resolution of certain accrued items related to the disposal. There was no impact in the first nine months 2004 related to the Carpenter closing.

Total chassis orders received during the first nine months of 2004 increased 42.4% compared to the same period in 2003. This is due to a 56.7% increase in motorhome chassis orders combined with a 13.8% increase in fire truck chassis orders. Based on average order lead-time, the Company estimates that approximately four-fifths of the motorhome and one-third of the fire truck chassis orders received during the nine-month period ended September 30, 2004 were produced and delivered by September 30, 2004.

At September 30, 2004, the Company had \$106.5 million in backlog, compared with a backlog of \$83.8 million at September 30, 2003. This was due to an increase in Chassis Group backlog of \$11.6 million, or 24.2%, combined with an increase in EVTeam backlog of \$11.1 million, or 30.1%.

While orders in the backlog are subject to modification, cancellation or rescheduling by customers, the Company has not experienced significant modification, cancellation or rescheduling of orders in the past. Although the backlog of unfilled orders is one of many indicators of market demand, several factors, such as changes in production rates, available capacity, new product introductions and competitive pricing actions, may affect actual sales. Accordingly, a comparison of backlog from period to period is not necessarily indicative of eventual actual shipments.

#### LIQUIDITY AND CAPITAL RESOURCES

For the nine months ended September 30, 2004, cash used by continuing operating activities was \$1.5 million, which was an \$8.8 million (120.5%) change from the \$7.3 million of cash provided by continuing operating activities for the nine months ended September 30, 2003. The increase in sales during the first nine months of 2004 over 2003 resulted in higher working capital demands and a use of cash during the 2004 period. See the Condensed Consolidated Statements of Cash Flows contained in Item 1 of this Form 10-Q for details of the use of cash. The cash on hand at December 31, 2003, \$2.8 million in proceeds from sales of marketable securities, cash provided from the exercise of stock options of \$3.2 million and proceeds from long-term debt of \$0.1 million allowed the Company to fund \$4.9 million in property, plant and equipment purchases, cash used by operations of \$1.5 million, \$2.8 million in purchases of marketable securities, dividends paid of \$1.0 million and \$0.9 million in the repurchase of Company stock. The Company's working capital increased \$4.3 million from \$40.1 million at December 31, 2003 to \$44.4 million at September 30, 2004. Cash and cash equivalents decreased \$5.0 million, from \$18.5 million at December 31, 2003 to \$13.5 million at September 30, 2004.

Shareholders' equity increased \$7.3 million in the nine months ended September 30, 2004 to \$68.4 million from \$61.1 million at December 31, 2003. This change resulted from the \$5.5 million in net comprehensive income of the Company and the receipt of \$3.7 million from the exercise of stock options including the corresponding tax benefit net with \$1.0 million in dividends paid and \$0.9 million for the repurchase of Company stock.

On April 24, 2003, the Board of Directors authorized management to repurchase up to a total of 500,000 shares of its common stock in open market transactions. On July 27, 2004, the Board of Directors renewed this 500,000 share authorization, net of any repurchases from the second quarter of 2004. Under these repurchase programs, the Company repurchased 57,065 shares during its 2003 fiscal year and repurchased 80,000 shares during its 2004 fiscal year. Repurchase of common stock is contingent upon market conditions. The authorization for this repurchase program expires on April 21, 2005. If the Company were to repurchase the remaining 420,000 shares of stock under the current authorization at current prices, this would cost the Company approximately \$4.4 million. The Company believes that it has sufficient cash reserves to fund this stock buyback.

The Company's primary line of credit is a \$15.0 million revolving note payable to a bank that expires on October 31, 2005. There were no borrowings under this line at September 30, 2004. Under the terms of the line of credit agreement, the Company is required to maintain certain financial ratios and other financial conditions. The agreement also prohibits the Company from incurring additional indebtedness, limits certain acquisitions, investments, advances or loans, and restricts substantial asset sales.

The Company also has a secured line of credit for \$0.2 million. The \$0.2 million line carries an interest rate of 2% above the bank's prime rate (prime rate at September 30, 2004 was 4.75%) and has an expiration date of December 31, 2004. This line of credit is secured by accounts receivable, inventory and equipment. There were no borrowings under this line at September 30, 2004.

The Company also has a secured mortgage note for \$150,000. The mortgage note carries an interest rate of 3.00% and is payable in equal installments over a 5 year period. This mortgage note is secured by land.

The Company believes it has sufficient resources from cash flows from operating activities and, if necessary, from borrowings under its lines of credit to satisfy ongoing cash requirements for the next 12 months. Proceeds from existing credit facilities and anticipated renewals, along with cash flows from operations, are expected to be sufficient to meet capital needs in the foreseeable future.

#### **CRITICAL ACCOUNTING POLICIES**

The following discussion of accounting policies is intended to supplement Note 1, General and Summary of Accounting Policies, of the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 15, 2004. These policies were selected because they are broadly applicable within the Company's operating units, and they involve additional management judgment due to the sensitivity of the methods, assumptions and estimates necessary in determining the related income statement, asset and/or liability amounts.

Revenue Recognition - The Company recognizes revenue in accordance with SEC Staff Accounting Bulletin (SAB) No. 104, Revenue Recognition. Accordingly, revenue is recognized when title to the product and risk of ownership passes to the buyer. This occurs when the unit has been completed in accordance with purchase order specifications and has been tendered for delivery to the customer. Sales are shown net of returns, discounts and sales incentives, which historically have not been significant. The collectibility of any related receivable is reasonably assured before revenue is recognized.

<u>Inventory</u> - Estimated inventory allowances for slow-moving and obsolete inventory are based upon current assessments about future demands, market conditions and related management initiatives. If market conditions are less favorable than those projected by management, additional inventory allowances may be required.

<u>Warranties</u> - The Company's policy is to record a provision for the estimated cost of warranty-related claims at the time of the sale, and periodically adjust the provision to reflect actual experience. The amount of warranty liability accrued reflects management's best estimate of the expected future cost of honoring the Company's obligations under the warranty agreements. The Company's estimates are based on historical experience, the number of units involved and the extent of features and components included in product models. See also Note 5 to the condensed consolidated financial statements included in Item 1 of this Form 10-Q.

#### PENDING ACCOUNTING POLICIES

See Note 10 to the condensed consolidated financial statements included in Item 1 of this Form 10-Q.

#### **EFFECT OF INFLATION**

Inflation affects the Company in two principal ways. First, the Company's debt, if any, is tied to the prime and LIBOR interest rates so that increases in those interest rates would be translated into additional interest expense. Second, general inflation impacts prices paid for labor, parts and supplies. Whenever possible, the Company attempts to cover increased costs of production and capital by adjusting the prices of its products. However, the Company generally does not attempt to negotiate inflation-based price adjustment provisions into its contracts. Since order lead times can be as much as six months, the Company has limited ability to pass on cost increases to its customers on a short-term basis. In addition, the markets the Company serves are competitive in nature, and competition limits the Company's ability to pass through cost increases in many cases. The Company strives to minimize the effects of inflation through cost reductions and improved productivity.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

The Company's primary market risk exposure is a change in interest rates in connection with its outstanding variable rate short-term and long-term debt. However, at September 30, 2004, the Company had no debt outstanding under its variable rate short-term and long-term debt agreements. The Company does not enter into market risk sensitive instruments for trading purposes.

#### Item 4. Controls and Procedures.

An evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) as of September 30, 2004. Based on and as of the time of the evaluation required by Rule 13a-15(b) under the Securities Exchange Act of 1934, the Company's management, including the Chief Executive Officer and Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective as of September 30, 2004. During the Company's third fiscal quarter ended September 30, 2004, there was no change in the Company's internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II. OTHER INFORMATION

### Item 2. Changes in Securities. Use of Proceeds and Issuer Purchases of Equity Securities.

This table provides information with respect to purchases by the Company of shares of its common stock during fiscal 2004:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares That May Yet Be Purchased Under the Plans or Programs
05/26/04-06/04/04	38,900	\$11.66	38,900	461,100
08/17/04-08/25/04	41,100	\$12.03	41,100	420,000
TOTALS	80,000	\$11.85	80,000	420,000

On April 24, 2003, the Board of Directors authorized management to repurchase up to a total of 500,000 shares of its common stock in open market transactions. On July 27, 2004, the Board of Directors renewed the 500,000 share authorization, net of any repurchases from the second quarter of 2004. Under these repurchase programs, the Company repurchased 57,065 shares during its 2003 fiscal year and repurchased 80,000 shares during 2004. Repurchase of common stock is contingent upon market conditions. The authorization for this repurchase program expires on April 21, 2005.

## Item 6. Exhibits

(a) <u>Exhibits</u>. The following documents are filed as exhibits to this report on Form 10-Q:

Exhibit No.	<u>Document</u>
3.1	Spartan Motors, Inc. Restated Articles of Incorporation, as amended to date. Previously filed as an exhibit to the Company's Annual Report on Form 10-K for the period ended December 31, 2000, and incorporated herein by reference.
3.2	Spartan Motors, Inc. Bylaws, as amended to date. Previously filed as an exhibit to the Company's Form 10-Q Quarterly Report for the period ended March 31, 2003, and incorporated herein by reference.
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
32	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. § 1350.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 9, 2004 SPARTAN MOTORS, INC.

By /s/ James W. Knapp

James W. Knapp Chief Financial Officer, Senior Vice President Secretary and Treasurer (Principal Accounting and Financial Officer and duly authorized signatory for the registrant)

#### **EXHIBIT INDEX**

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32	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. § 1350.

#### **EXHIBIT 31.1**

#### CERTIFICATION

I, John E. Sztykiel, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Spartan Motors, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2004 /s/ John E. Sztykiel

John E. Sztykiel President and Chief Executive Officer Spartan Motors, Inc.

#### **EXHIBIT 31.2**

#### CERTIFICATION

I, James W. Knapp, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Spartan Motors, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2004	/s/ James W. Knapp
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James W. Knapp Chief Financial Officer, Secretary and Treasurer Spartan Motors, Inc.

#### **EXHIBIT 32**

#### **CERTIFICATION**

Each of the undersigned hereby certifies in his capacity as an officer of Spartan Motors, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 that:

- 1. The Quarterly Report on Form 10-Q of the Company for the three month period ended September 30, 2004 (the "Report") fully complies with the requirements of Section 13(a) of the Securities and Exchange Act of 1934 (15 U.S.C. 78m); and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition at the end of such period and results of operations of the Company for such period.

Dated: November 9, 2004	/s/ John E. Sztykiel				
	John E. Sztykiel President and Chief Executive Officer				
Dated: November 9, 2004	/s/ James W. Knapp				
	James W. Knapp Chief Financial Officer, Secretary and Treasurer				